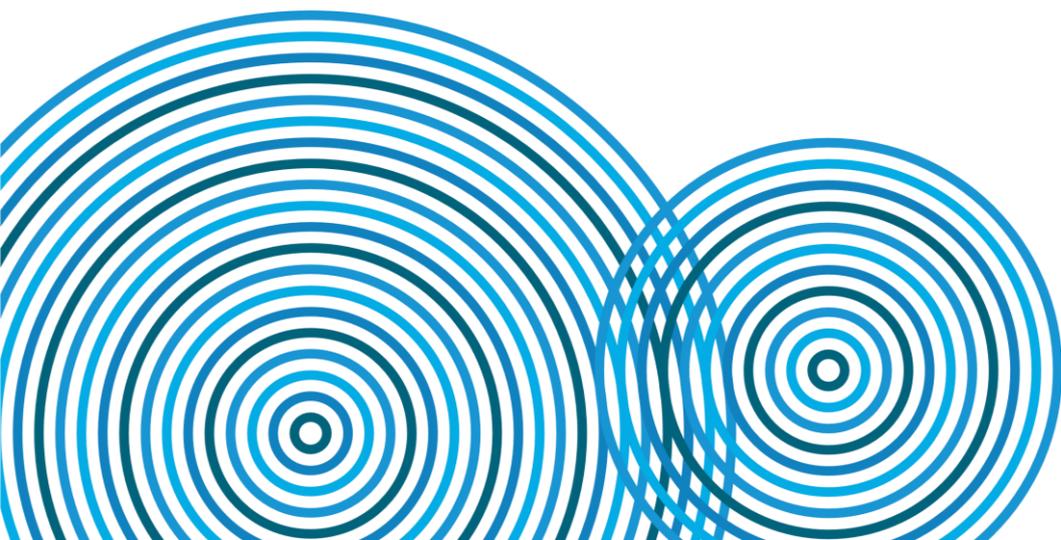


Report on the Remuneration of the Management Board and the Supervisory Board Members of Cyfrowy Polsat S.A. for 2021



I. Introduction

The present report on the remuneration of the Management Board Members and the Supervisory Board Members of Cyfrowy Polsat S.A. has been prepared by the Supervisory Board of Cyfrowy Polsat S.A. (hereinafter “the Company”) in accordance with Art. 90g of the Act of 25 July 2005 on Public Offering and Terms of Introduction of Financial Instruments to an Organized Trading System and on Public Companies.

The report contains a review of the remuneration and of all the benefits which were received by and which were due to individual Members of the Management Board and of the Supervisory Board of Cyfrowy Polsat S.A. The report covers financial year 2021.

The Remuneration Policy for the Management Board Members and the Supervisory Board Members of Cyfrowy Polsat S.A. was adopted on 23 July 2020 by means of a Resolution of the Ordinary General Meeting of Shareholders of Cyfrowy Polsat S.A. (hereinafter “the Remuneration Policy”).

The Remuneration Policy document is available at the website of Polsat Plus Group, in the “Corporate Governance” bookmark

https://grupapolsatplus.pl/sites/default/files/remuneration_policy_for_mb_and_sb_20200723.pdf

In 2021 the following persons were the members of the Company’s Management Board:

- Mr. Mirosław Błaszczuk – President of the Management Board;
- Mr. Maciej Stec – Vice-President of the Management Board;
- Mr. Jacek Felczykowski – Management Board Member;
- Ms. Aneta Jaskólska – Management Board Member;
- Ms. Agnieszka Odorowicz – Management Board Member;
- Ms. Katarzyna Ostap-Tomann – Management Board Member.

As of 31 December 2021 the following persons were the members of the Company’s Supervisory Board:

- Mr. Zygmunt Solorz – Chairman of the Supervisory Board;
- Mr. Marek Kapuściński – Vice-Chairman of the Supervisory Board;
- Mr. Józef Birka – Supervisory Board Member;
- Mr. Jarosław Grzesiak – Supervisory Board Member;
- Mr. Marek Grzybowski – Supervisory Board Member;
- Mr. Alojzy Nowak – Supervisory Board Member;
- Mr. Tobiasz Solorz – Supervisory Board Member;
- Mr. Tomasz Szelaąg – Supervisory Board Member;
- Mr. Piotr Żak – Supervisory Board Member.

As the term of office of the Supervisory Board ended on 24 June 2021, the General Meeting of Shareholders of the Company appointed the Supervisory Board for the next term of office. The following changes took place in the Supervisory Board:

- Mr. Zygmunt Solorz was appointed to the position of the Chairman of the Supervisory Board;

- Mr. Marek Kapuściński, the to-date Chairman of the Supervisory Board, was appointed the Vice Chairman of the Supervisory Board;
- Mr. Robert Gwiazdowski, the to-date Supervisory Board Member, was not appointed for the next term of office;
- Mr. Aleksander Myszka, the to-date Supervisory Board Member, was not appointed for the next term of office;
- Mr. Leszek Reksa, the to-date Supervisory Board Member, was not appointed for the next term of office;
- Mr. Paweł Ziółkowski, the to-date Supervisory Board Member, was not appointed for the next term of office;
- Mr. Jarosław Grzesiak was appointed a Supervisory Board Member;
- Mr. Alojzy Nowak was appointed a Supervisory Board Member;
- Mr. Tobiasz Solorz was appointed a Supervisory Board Member.

II. Report on the Remuneration obtained by individual Management Board Members and Supervisory Board Members

II.1. Remuneration of Management Board Members

Fixed remuneration is paid to a Management Board Member on account of the position held or based on an employment relation. The position of a Company's Management Board Member is held by virtue of a corporate relationship. The employment relation may take the form of a work relation based on an employment contract concluded for a defined or undefined period of time, or it may be an employment relation based on election or work under a non-employment contract.

By adopting a resolution the Supervisory Board may grant a discretionary award (a bonus) to a Management Board Member.

Total remuneration with division into the components which are mentioned in Article 90d, section 3, point 1 of the Act on Public Offering, as well as the mutual relations between the respective components of the remuneration

Table 1. Total remuneration of the Management Board Members of Cyfrowy Polsat S.A. in thousands PLN, including the remuneration on account of management and supervisory positions held in the companies which are members of Cyfrowy Polsat S.A. Capital Group

First and last name Position	Year	Fixed remuneration		Variable remuneration		Additional remuneration	Pension plans	Total remuneration	Share of fixed to variable remuneration
		Basic remuneration	Benefits	Short-term incentives - annual	Long-term incentives				
		[1]	[2]	[3]	[4]	[5]	[6]	[1+2+3+4+5+6]	[(1+2) / (3+4)]
Mirosław Błaszczak President of the Management Board	2021	960	12	2 500	-	-	-	3 472	28% / 72%
Maciej Stec Vice-President of the Management Board	2021	840	9	3 500	-	-	-	4 349	20% / 80%
Katarzyna Ostap-Tomann Management Board Member	2021	972	0	2 200	-	-	-	3 172	31% / 69%
Jacek Felczykowski Management Board Member	2021	960	4	1 000	-	-	-	1 964	49% / 51%

First and last name Position	Year	Fixed remuneration		Variable remuneration		Additional remuneration	Pension plans	Total remuneration	Share of fixed to variable remuneration
		Basic remuneration	Benefits	Short-term incentives - annual	Long-term incentives				
		[1]	[2]	[3]	[4]	[5]	[6]	[1+2+3+4+5+6]	[(1+2) / (3+4)]
Aneta Jaskólska Management Board Member	2021	960	0	1 800	-	-	-	2 760	35% / 65%
Agnieszka Odorowicz Management Board Member	2021	600	0	800	-	-	-	1 400	43% / 57%

Benefits

Management Board Members are entitled to use company cars in line with the procedures which apply to all employees. When using company cars for private purposes, Management Board Members are charged for such use on the terms which are analogous to the terms applicable to other employees.

Management Board Members are guaranteed a Directors and Officers Liability Insurance provided as part of the Company's group insurance.

By buying a prepaid medical care package, offered as an element of a group contract for medical services, Management Board Members may enjoy the healthcare services offered to a Management Board Member or the members of his/her family. In 2021 Mr. Mirosław Błaszczuk, Mr. Maciej Stec and Mr. Jacek Felczykowski used medical care services dedicated to family members which were financed by Polkomtel sp. z o.o. The respective amounts for these medical services are found in the Table no. 1 in the report. All of the above indicated benefits relate to the services provided to family members.

No additional pension scheme exists in the Company and Management Board Members are not covered by any such a scheme.

Remuneration obtained from the entities being members of the same capital group, as defined by the Accountancy Act of 29 September 1994.

Table 2. Remuneration of the Management Board Members of Cyfrowy Polsat S.A. obtained in the companies which are members of the capital group, as isolated from the amounts found in Table 1 (in PLN thousand)

First and last name Position	Year	Fixed remuneration		Variable remuneration		Additional remuneration	Pension plans	Total remuneration	Share of fixed to variable remuneration/
		Basic remuneration	Benefits	Short-term incentives - annual	Long-term incentives				
		[1]	[2]	[3]	[4]	[5]	[6]	[1+2+3+4 +5+6]	[(1+2) / (3+4)]
Mirosław Błaszczuk President of the Management Board	2021	480	12	1 250	-	-	-	1 742	28% / 72%
Maciej Stec Vice-President of the Management Board	2021	420	9	1 750	-	-	-	2 179	20% / 80%
Katarzyna Ostap-Tomann Management Board Member	2021	468	0	1 550	-	-	-	2 018	23% / 77%
Jacek Felczykowski Management Board Member	2021	720	4	750	-	-	-	1 474	49% / 51%
Aneta Jaskólska Management Board Member	2021	336	0	900	-	-	-	1 236	27% / 73%
Agnieszka Odorowicz Management Board Member	2021	0	0	0	-	-	-	0	0% / 0%

II.2. Remuneration of Supervisory Board Members

Supervisory Board Members are paid fixed remuneration on account of their functions. The remuneration may differ depending on the function a given individual has in the Supervisory Board.

The amounts of the remuneration of Supervisory Board Members are defined by the General Meeting.

Total remuneration with division into the components which are mentioned in the Article 90d, section 3, point 1 of the Act on Public Offering, as well as the mutual relations between the respective components of the remuneration

Table 3. Remuneration of Supervisory Board Members on account of sitting on the Supervisory Board of Cyfrowy Polsat (in PLN thousand)

First and last name Position	Year	Fixed remuneration		Variable remuneration		Additional remuneration	Pension plans	Total remuneration	Share of the fixed to variable remuneration
		Basic remuneration	Benefits	Short-term incentives - annual	Long-term incentives				
		[1]	[2]	[3]	[4]	[5]	[6]	[1+2+3+4+5+6]	[(1+2) / (3+4)]
Zygmunt Solorz ¹⁾ Chairman of the Supervisory Board	2021	125	-	-	-	-	-	125	100% / 0%
Marek Kapuściński Vice Chairman of the Supervisory Board	2021	209	-	-	-	-	-	209	100% / 0%
Józef Birka Supervisory Board Member	2021	180	-	-	-	-	-	180	100% / 0%
Jarosław Grzesiak ¹⁾ Supervisory Board Member	2021	94	-	-	-	-	-	94	100% / 0%
Marek Grzybowski Supervisory Board Member	2021	180	-	-	-	-	-	180	100% / 0%
Alojzy Nowak ¹⁾ Supervisory Board Member	2021	0	-	-	-	-	-	0	0% / 0%
Tobias Solorz ¹⁾ Supervisory Board Member	2021	94	-	-	-	-	-	94	100% / 0%
Tomasz Szelaż Supervisory Board Member	2021	180	-	-	-	-	-	180	100% / 0%
Piotr Żak Supervisory Board Member	2021	180	-	-	-	-	-	180	100% / 0%
Rober Gwiazdowski ²⁾ Supervisory Board Member	2021	87	-	-	-	-	-	87	100%/0%
Aleksander Myszka ²⁾ Supervisory Board Member	2021	87	-	-	-	-	-	87	100% / 0%
Leszek Rekxa ²⁾ Supervisory Board Member	2021	87	-	-	-	-	-	87	100% / 0%
Paweł Ziółkowski ²⁾ Supervisory Board Member	2021	87	-	-	-	-	-	87	100% / 0%

1) By virtue of the resolution adopted by the General Meeting on 24 June 2021, Mr. Zygmunt Solorz, Mr. Jarosław Grzesiak, Mr. Alojzy Nowak and Mr. Tobias Solorz were appointed to the Company's Supervisory Board

2) Due to the end of term of office as Supervisory Board Members, Mr. Robert Gwiazdowski, Mr. Aleksander Myszka, Mr. Leszek Rekxa and Mr. Paweł Ziółkowski ended their assignments.

Remuneration obtained from the entities being members of the same capital group, as defined by the Accountancy Act of 29 September 1994.

Table 4. Remuneration of the Supervisory Board Members of Cyfrowy Polsat S.A. obtained in the companies which are members of the capital group (in PLN thousand)

First and last name Position	Year	Fixed remuneration		Variable remuneration		Additional remuneration	Pension plans	Total remuneration	Share of the fixed to variable remuneration
		Basic remuneration	Benefits	Short-term incentives - annual	Long-term incentives				
		[1]	[2]	[3]	[4]	[5]	[6]	[1+2+3+4+5+6]	[(1+2) / (3+4)]
Zygmunt Solorz Chairman of the Supervisory Board	2021	720	-	-	-	-	-	720	100% / 0%
Aleksander Myszkowski Supervisory Board Member	2021	480	-	-	-	-	-	480	100% / 0%
Józef Birka Supervisory Board Member	2021	480	-	-	-	-	-	480	100% / 0%
Piotr Żak Supervisory Board Member	2021	480	-	-	-	-	-	480	100% / 0%
Tomasz Szelaąg Supervisory Board Member	2021	480	-	-	-	-	-	480	100% / 0%
Tobiasz Solorz Supervisory Board Member	2021	1388	86	-	-	-	-	1 474	100% / 0%

II.3. Financial instruments granted or offered

No financial instruments were either granted or offered to the Management Board Members or the Supervisory Board Members in 2021.

II.4. Information on exercising the option of requesting repayment of the variable components of the remuneration

The Remuneration Policy in place does not provide for the possibility of deferring the payment of any variable components of remuneration or for requesting their repayment.

III. Explanation of compliance of the total remuneration with the adopted Remuneration Policy, including explanation of the manner in which it contributes to the accomplishment of the Company's long-term goals.

The remuneration is paid out by the Company to the Management Board and Supervisory Board Members in compliance with the Remuneration Policy.

The Remuneration Policy is intended to ensure sustainable growth of the Company's value. The accomplishment of this goal by the Management Board and the Supervisory Board requires – among others – relevant structuring of the remuneration of the Management Board Members and Supervisory Board Members on account of their overall duties.

The above is achieved by restricting the remuneration of these individuals to a fixed part, which they receive for the fulfillment of their duties related to the general operation of the Company, without limiting their activity to the pursuit of specific selected goals only. Volatility of the market,

social and economic situation as well as the need for flexible response to emerging risks and business opportunities provide no justification for setting such fixed goals.

In the case of Management Board Members, the need for flexible response to the changing situation and the emerging challenges, when required, is addressed by the possibility of awarding of bonuses to them. Such an approach guarantees flexibility in assurance of stable existence of the Company and pursuit of its long-term interests.

IV. Information on the manner in which the result-related criteria have been applied

The amount of the bonus, which is awarded for a given calendar year in line with the provisions of the Remuneration Policy, is defined by the Supervisory Board for each Management Board Member individually and based on discretionary criteria, however while taking into account the current results and the pursuit of the long-term interests of the Company and of the Company's Capital Group.

V. Information regarding any variances from the procedure of implementation of the Remuneration Policy as well as any variances that have been applied in compliance with Art. 90f of the Act on Public Offering, including explanation of the underlying reasons and indication of the elements in whose case such variances occurred

According to the Supervisory Board's best knowledge, no variances from the procedure of implementation of the Remuneration Policy were noted

VI. Information regarding change, in a yearly perspective, of the remuneration, the performance (results) as well as the average remuneration of the employees who are neither Management Board Members, nor Supervisory Board Members, in the timeframe of at least five past financial years.

Cyfrowy Polsat S.A.		2017	2018	2019	2020	2021
Costs associated with the Management Board ¹⁾	[PLN million]	7.3	12.8	8.1	8.3	8.7
	<i>Change YoY [%]</i>	29.9%	75.3%	-36.7%	2.5%	4.8%
Costs associated with the Supervisory Board	[PLN million]	1.35	1.28	1.32	1.48	1.59
	<i>Change YoY [%]</i>	30.6%	-5.2%	3.1%	12.1%	7.4%
Average remuneration of employees in PLN ²⁾	[PLN]	8,227.0	8,295.9	8,314.4	8,286.1	8,529.1
	<i>Change YoY [%]</i>	3.6%	0.8%	0.2%	-0.3%	2.9%
Performance indicators of Cyfrowy Polsat S.A. Capital Group						
Revenue	[PLN million]	9,828.6	10,686.1	11,676.1	11,962.9	12,444.0
	<i>Change YoY [%]</i>	1.0%	8.7%	9.3%	2.5%	4.0%
EBITDA	[PLN million]	3,617.0	3,697.7	4,196.7	4,191.9	7,699.6
	<i>Change YoY [%]</i>	-0.7%	2.2%	13.5%	-0.1%	+83.7%
Net profit	[PLN million]	945.2	816.1	1,114.6	1,146.2	4,414.5
	<i>Change YoY [%]</i>	-7.4%	-13.7%	36.6%	2.8%	>100%
Capitalization ³⁾	[PLN billion]	15.9	14.4	17.9	19.4	22.2
	<i>Change YoY [%]</i>	1.3%	-9.4%	24.3%	8.4%	14.4%

1) Remuneration obtained in Cyfrowy Polsat S.A., excluding the remuneration obtained from subsidiaries.

2) Average remuneration of employees – headcount status as of the end of a given year, excluding Management Board Members. Gross monthly base salary per FTE.

3) Capitalization at the end of the period.

VII. Information regarding adoption of the Resolution of the General Meeting of Shareholders on the report on the remuneration of Management Board Members and Supervisory Board Members for the years 2019-2020

On 24 June 2021 the General Meeting of Shareholders adopted resolution no. 11 regarding the report on the remuneration of the Management Board and the Supervisory Board Members for the years 2019-2020, approving the report without any comments which would have to be included in the report.

Marek Kapuściński

*Vice-Chairman of the Supervisory Board
Cyfrowy Polsat S.A.*

27 May 2022